

SUBMIT VIA WORD DOC

Thank you in advance for taking the time to answer this questionnaire, which was developed by the Civic Alliance for a Sound Economy (CASE). Please note, answers will be shared with CASE members and we reserve the right to publish any information provided in this questionnaire.

Your responses to the following questions will be used as part of the screening process to determine which candidates are interviewed as part of our endorsement process.

Responses will be accepted on a rolling basis but are due no later than Friday, May 24th by 5:00p.m.

To submit your completed questionnaire, or if you have any questions, please contact Michael McIntyre at Michael@casecampaigns.com

About the Civic Alliance for a Sound Economy

The Civic Alliance for a Sound Economy (CASE) is a political organization representing diverse local business interests. Sponsored by the Seattle Metropolitan Chamber of Commerce, CASE is committed to creating an affordable, livable, and safe city for all Seattleites to thrive.

CASE endorses candidates who demonstrate a strong commitment to improving the quality of life and economic opportunities for all Seattleites. CASE is focused on four core issues:

Good Governance:

Trust: Seattle deserves a City Council we can trust to put our city on the right track, not one that has failed to make meaningful progress on many of the critical issues we face.

Accountability & Transparency: Seattle deserves a City Council that is accountable to all of us and acts transparently. We need to know whether our city's resources are being used wisely.

Solutions: Seattle deserves a City Council that stays focused on issues facing our city and our neighborhoods - and offers ideas that work. We

need leaders who will take a balanced approach and work collaboratively with local leaders, not fight them.

Homelessness:

Big Picture Thinking: Seattle deserves a City Council that will advance long-term systemic reforms to address homelessness in our city, which continues to rise while the U.S. average remains almost flat. We need to do better to help our homeless neighbors.

Best Practices: Seattle deserves a City Council that provides resources to effective programs and groups and holds contractors accountable for meeting performance standards.

Regional Approach: We need prompt implementation of thoughtful, regional solutions with clear leadership and accountability to ensure that homelessness is rare, brief, and one-time.

Affordability:

Housing for All Income Levels: Seattle deserves a City Council that recognizes the importance of building housing for people and families of all incomes. We have a diverse population and broad-based economy, and we all do better when more people can afford to live close to jobs and transit.

Local Businesses & Jobs: Seattle deserves a City Council that is focused on the success of all our neighbors, especially those getting left behind as our city experiences incredible prosperity. We need leaders who will help grow local businesses and expand family-wage jobs.

Transportation:

Congestion & Livability: Seattle deserves a City Council that prioritizes improving transit, reducing traffic congestion, and helping people and goods move around the city faster. We need leaders who continuously strive to make Seattle one of the best places in the nation to live and work.

Candidate Name: Cathy Tuttle	City Council District: 4
Party Affiliation: Democratic	Phone Number: 360.362.9739
Email Address: cathy@cathy4-council.org	Facebook: cathy4councilSEA
Website: www.cathy4council.org	Twitter: @cathytuttle

Political Consultants: John Wyble
Campaign Manager: Chris Connolly
Fundraiser: Andy Lo, Treasurer; Emma Notkin, fundraising coordination
Money Raised to Date: Total: \$48,205 Vouchers \$39,925 / Cash \$8,280
Are you participating in the Democracy Voucher Program? Yes
Total Democracy Vouchers Collected: \$39,925 (1,597 vouchers)
Money Raised Outside of Your District Vs. Within Your District: 80% in district/20% outside approximately
Fundraising Target for Primary Election: \$75,000
Fundraising Target for General Election: \$75,000
Total Doors Knocked On: 8,000 planned in primary by candidate, another 8,000 by volunteers. To date 3,500 by the candidate, approximately 650 by volunteers.

Please list all endorsements you have received:

46th District Democrats

Retired Seattle Councilmember Richard Conlin

Retired Seattle Councilmember Tom Rasmussen

Sightline Executive Director Alan Durning

Seattle Times reporter Jerry Large (retired)

Ed Lazowska (UW Computer Science*), Heather Trim (Zero Waste

WA*) , Inga Manskopf (Ravenna Bryant Community Association*),

Greg Cummins (Real Change*) *for identification purposes only.

Homelessness

Most Seattle voters rank homelessness as their number one issue and believe the current City Council has not offered workable solutions despite increased funding.

Q1: What are your top two strategies for addressing homelessness?

I have focused my top two strategies to address homelessness at two parts of the problem where I know the City of Seattle can be most effective at finding solutions.

First, improve workforce housing affordability. The best way to address homelessness at the root is to prevent people from experiencing homelessness in the first place, by ensuring they can afford housing and are not pushed out of housing due to basic inability to pay rent. We need to make sure housing is affordable for all people at all socioeconomic points: we need housing for baristas and small business owners, tech workers and teachers. Housing affordability also means that the large percentage of people experiencing homelessness and are sleeping in cars, at the homes of friends and relatives, and temporarily in shelters will be able to find housing they can afford more easily.

Second, we need supportive housing and services that address people with chronic housing issues that are more complex due to physical and behavioral health issues. We currently have an income inequality gap so wide you see it on the streets. I have spoken with the leaders of many organizations in Seattle that provide these types of wraparound services for people experiencing a combination of homelessness and addiction, mental health challenges, or physical injuries. It is critical that people undergoing these experiences have access not just to housing but also to supportive services. The data shows that, without support, people experiencing complex physical or behavioral health issues as well as homelessness will end up homeless again and again.

Q2: Do you believe that achieving these objectives will require additional financial resources?

Absolutely. In order to provide enough housing - affordable, workforce, and market-rate - for the people living in and moving to Seattle, we need to build an additional 10,000 units of workforce housing and 10,000 units of deeply affordable housing, as well as the housing that is being built at current market rates. We also need funding for support services to address homelessness at rates higher than our current budget provides.

Q3: What are the most critical things that must change in order to implement your strategy?

I'm heartened that, as a city, we are recognizing the challenge we face in addressing homelessness. It is a complex problem, but one that we are recognizing the gravity of. That being said, we need to have some serious conversations about the best approaches to addressing homelessness. We need to bring together experts from all parts of the city, and region, including policymakers, business leaders, nonprofit leaders, city employees, and people who have experienced homelessness to look at the many disparate ways homelessness is currently being addressed, which solutions work based on performance metrics, and determine how

we can fund and address the problem with one coherent strategy. We also need to continue to dive into the data: there are people doing work in Seattle and across the country to address homelessness in a variety of ways. We need to look at what works and what doesn't. We have to stop doing what doesn't work, and scale up what does.

Transportation

We need to meet our region's growing mobility needs, allowing employees to get to work and efficient transportation of goods. Traffic, congestion and public transportation are also top issues for Seattleites. Considering the approval of the 9-year, \$930 million Move Seattle Levy:

Q1: How would you pursue budget transparency and accountability for these funds, and what are your metrics of success?

While basic principles of good governance are built into the Levy to Move Seattle, transparency and accountability can only be achieved if those entrusted with oversight perform their duties with care and vigilance. The Levy Oversight Committee is the primary oversight body for the levy, with representatives from each of the modal boards plus members appointed by the Mayor and the City Council. Committee members are part-time, unpaid volunteers with many demands on their time. From my experience in advocacy and city government, I know that this kind of citizen oversight can be effective but the City Council also needs to be an active and engaged partner, rigorously supporting the oversight committee, and pushing the Seattle Department of Transportation (SDOT) to provide the Oversight Committee with relevant information and make the most efficient use of taxpayer dollars.

Our streets are needed to do a lot of things. They need to efficiently move people and goods, support commerce, and promote civic life. In highly constrained areas like downtown, this means prioritizing modes like transit that move more people more efficiently. It also means creating public space for people to interact, engage, and be part of the life of an

equitable and inclusive city. As with all complex issues, we need to continue to dive into the data: there are models of streets being used as effective spaces to support commerce, move people and goods, and promote civic life that we have barely explored in Seattle. We need to count the people we are moving, report the delays and costs to labor -- and to our climate -- of using streets ineffectively. We must stop doing what doesn't work, and scale up what does.

SDOT should set reasonable mode split goals and Levy funds should be used to make the engineering changes necessary to achieve them. People want choices, and they don't use just one mode for every trip and streets for just a single purpose. SDOT should provide a complete network that serves modes effectively.

Q2: What are the top transportation needs in your district and how would you address them?

My district, as well as the city, is in need to more reliable and more frequent public transportation. We are experiencing massive amounts of traffic congestion that transit especially can address. Also, while many of my district's neighborhoods are navigable on foot, we have a long way to go before people regularly choose to walk to the many excellent businesses we have along business corridors across the district.

As a City Councilmember, I will draw on my decades of experience in land use and transportation policy. I will continue to advocate to quickly build out dedicated bus rapid transit, so people could easily get to work, school, and leisure activities on reliable schedules. This will also help the workforce (especially people in the gig economy who hold multiple jobs) get from one job to another quickly, as well as getting people who work in a distant locations move between their home and work easily and in a timely manner. I will also track how quickly the City is electrifying its fleet of vehicles.

I will support the Mayor when she trials congestion pricing, something many cities including lower Manhattan have used to successfully minimize traffic congestion without impacting quality of life and business health. Congestion pricing is particularly effective in conjunction with high quality frequent public transit and walkable neighborhoods. I will always make multimodal transit corridors a priority.

I look forward to helping to develop walkable neighborhoods, making sure sidewalks are smooth, crosswalks provide enough time for people with children and elderly people to cross, and ensuring people feel safe walking along and crossing streets in their neighborhoods. Excellent walkable neighborhoods are essential for vibrant businesses. Besides the quality of life improvements, walkable neighborhoods encourage people to frequently buy from and use the services of their local businesses, building stronger local economies.

Housing

Seattle must have more affordable housing to address critical workforce needs. The passage of Mandatory Housing Affordability is a first step in addressing this pressing issue.

Q1: Now that MHA has passed, what would be your top legislative priority be for creating more affordable housing options in your district?

My top priority will be improving the ability of homeowners to build ADUs and DADUs while they remain owner-occupied. My district has a high percentage of homeowners. As I walk through the district, knocking on doors (3500 so far!), I speak to people who own homes but worry about paying increasing property taxes, particularly the many older residents in this district who bought a home when the property value was fairly low. I also speak to people who offset some of that cost by renting out rooms and mother-in-law units. Many people in my district would be willing and able to build an additional unit or two on their property, are interested in AirBnB or similar options, and want to help to increase density and af-

fordability. I will make it a priority to make expanding the options of a house as easy and understandable as possible for homeowners to build additional units on site. These units could be rented out to students and workers at affordable rates, contributing to affordable options in the district and providing options for people who work in the district but cannot afford to buy here.

ADUs and DADUs are of course just part of the density and affordability solution. We're going to need to sit down with many community organizations, along with business, unions, nonprofits and others to set benchmarks for how much growth we need and where that growth should be encouraged.

Growth and Competitiveness

Seattle is a geographically constrained city experiencing unprecedented growth. We need City Councilmembers who can plan for the needs and challenges that come with that growth, including how the city can physically accommodate large increases in people and jobs.

Q1: How and where should our city direct new growth?

We need to focus our growth along transit corridors. Rapid Ride bus and Link Light Rail stations are excellent places to build dense housing. There is a 250-unit family housing complex being built on top of the new Roosevelt Light Rail station in District 4 - this is exactly the sort of growth we should be encouraging and expanding, as well as building much denser housing in the surrounding areas. We also need to distribute growth near urban centers with good transit access in all seven Seattle districts. A big part of our approach to growth must include communities that have been historically underrepresented and underinvested in Seattle.

Q2: As more neighboring cities develop the housing, transit, and commercial infrastructure needed to support larger employment

bases, how will you as a Councilmember encourage employers of all sizes to locate, stay, and grow in Seattle?

I will make sure Seattle leads other cities in housing, transit, and commercial infrastructure: if we have world-class infrastructure, Seattle will remain a center of business. I will prioritize building housing and transportation infrastructure that contributes to strong local communities and well-connected transit systems. Strong local communities encourage people to continue living in and moving to Seattle, which means there will continue to be a great workforce here.

Good housing and transit will encourage people to open and grow businesses in Seattle, to improve the communities where they live. By supporting small and local business owners, and incubating small businesses into large ones, our city as a whole prospers from the benefits business can contribute to the local economy.

I will also continue to work with and talk to the business community of Seattle to hear your thoughts and ideas - what will incentivize you to open and expand a business in Seattle? What influences your decision to remain in the city?

Public Safety

Every Seattleite deserves to be safe in their neighborhoods. However, many Seattleites feel less safe in their neighborhoods than they did just two years ago.

Q1: Please describe the top public safety concern in your district.

I have heard this over and over from people as I knock on their doors: homelessness is top of mind. Specifically, chronic homelessness associated with substance use disorder and mental instability. I hear this from small business owners, parents, homeowners, community leaders, virtually everyone I talk to lists this as their top of mind issue.

Q2: How would you better allocate resources to address this issue?

All levels of government have a role in addressing the crisis of homelessness: federal, state, county and city. Unfortunately, federal, state, and county governments have not done enough and so it falls to the City of Seattle to play a greater leadership role. There is no single cause of homelessness and there is no single solution.

I outlined my two top strategic priorities in the homelessness section on this questionnaire, but I will outline and expand.

Regarding affordability: Our current zoning regulations create market distortions that depress housing production and increase housing cost. My approach is to ease these regulations so that we can respond to the pressures caused by our booming economy and catch up on our housing supply needs. I'm especially interested in prevention programs like Home First that strive to keep people who are at-risk of becoming unhoused.

Regarding support: There is no magic solution to dealing with the numerous complex public health issues driving homelessness. It requires money, plain and simple. Anyone who says homelessness and attendant mental health and substance abuse issues can be solved without additional revenue is not serious about addressing the issue. So, I will partner with a wide range of constituencies to craft a revenue package highly targeted to solving the problem, supported by a clear and realistic plan for how the money will be used.

Government Accountability

We know that most Seattle voters do not trust the current City Council. They want a Council that is transparent, accountable and delivers results.

Q1: What would you do to restore trust and accountability?

Within my office, I will make it a priority to be open and accessible to my district constituents and the larger Seattle community. I will prioritize en-

gagement with community groups and residents across my district and city so that voters have easy access to my office to express thoughts and concerns. I am a person who is naturally very open and accessible, so acting as a bridge to make the government more open and accessible to all will come easily. I also intend to staff a District 4 constituent service office so that very local issues can be heard and addressed quickly. I will make sure that the City works for the people and that we identify effective tools for building a livable city that is healthy for people and a thriving place for business.

I will demonstrate my commitment to my district constituents and the larger Seattle community by being transparent in my actions, explaining via social media and other online tools what I am doing and why and engaging with the Seattle community to determine their thoughts and priorities to inform my decision making process.

Q2: Specifically, how would you evaluate spending priorities and measure their effectiveness?

It all comes down to data. I will look at our existing spending priorities and programs using data to determine the efficacy of what we spend our money on. I will work to shut down programs shown to be ineffective, and continue or expand those shown to be effective. I will work with relevant Seattle communities, including the business community, to put to use programs which have been shown to be effective elsewhere.

I will evaluate spending priorities similarly, using as much data as possible to rank how we spend our money. Being open and accountable with the public also will help me to determine how Seattle views our existing priorities, and make necessary changes.

Revenue

Many Seattleites believe that there is a spending problem, not a revenue problem.

Q1: Please list the different sources of revenue for the city of Seattle.

Utility fees (from Seattle City Light, etc), taxes (property, business, utility, etc), levies, fees (building permits, park permits, etc), federal and state grants.

Q2: Do you believe Seattle has enough revenue to address our most critical issues? If so, please explain which additional tools you would propose.

No. I will look primarily at pursuing more public-private partnerships. I know that the business community of Seattle wants this to be a city that other cities look towards for inspiration and guidance, and that we have business that are willing to contribute to that goal when it is clear those funds will not go to waste.

To that end, the City of Seattle needs to come to the Seattle business community with clear plans, goals, and metrics of success in forming these partnerships. We do not yet have a set of aligned indicators that measure and track business vitality, workforce development, housing, and community health. We need a targeted approach to bring all of our neighbors into shared prosperity with stakeholders across sectors, centered on inclusive economic growth and our readiness to grow.

I am also excited to work with the region on a levy or other large instrument to pay for the costs of building new affordable and workforce housing. I will want to consider funding to address climate action as well.

Child Care

Seattle is facing a child care crisis. There are more kids that need care than there are available child care services.

Q1: How would you support increasing access to high-quality, affordable child care for Seattle families?

This is a problem I am deeply aware of. Knocking on doors, I frequently run into parents who have been on multiple child care wait lists months before their baby is born and still do not have access to child care.

I will work to expand existing child care programs including the Seattle Preschool Program and the Child Care Assistance Program to include more support for families as well as more child care centers across the city. I will also work to make it simpler for people to open child care businesses. Childcare can be in a variety of sizes, from smaller in-home businesses to larger child care centers and more options means better access to child care for parents, and more local opportunities for businesses in Seattle.

Transit is also important for access to child care to help parents access child care throughout the city and then to work, broadening the scope of Seattle child care. I am speaking with experts as well, including child care providers, preschool educators, early childhood education experts, parents, and child care business owners, to look at other ideas and incentives to building more and better child care options.

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Labor Laws

Labor laws like Washington's Paid Family Leave Law are most effective when they benefit both employees and employers.

Q1: If a new labor law is proposed, how and when would you engage the business community to help inform your position and approach?

I will take the approach I have taken through my entire professional career, whether building new parks or improving street infrastructure: I will bring everyone to the table to talk, from the beginning. I will bring in people from different sectors of the business community at the start to inform me about the thoughts and goals of the business community regarding any new labor law. I will also convene meetings of all stakeholders in a new law - including the business community - so we could address the

goals and concerns of all stakeholders at the same time. I will continue to check in with representatives from the business community, as well as listening to feedback the business community shares, throughout the entire process.

Business Climate

Seattle's business community is a willing partner and expects its elected officials to lead the public policy conversation around solutions to the pressing problems in our city.

Q1: How would you work with the Seattle business community if you were elected to office?

I will put a high priority on engagement. It is critical to reach out and be accessible to people and communities in order to know what they want and how best to work together. I will be particularly focused during the development of new policies, programs, and infrastructure and be sure to talk with the business community about impacts, concerns, and ideas - at the city, district, and neighborhood levels. I will also be open to hearing from the Seattle business community on a range of issues so we can build a strong Seattle together.

As I said earlier, engagement with community groups has been a priority of mine whenever I worked on big projects. Without community group input and buy-in, projects fail to work for the people they intend to serve. People push back to keep projects from moving forward, and neglect places and projects they have not bought into. The Seattle business community is a critical community group, and it is important to understand and acknowledge the challenges you face and the thoughts you have on my actions and the actions of the City. I am not shy about being accessible to all who believe that the City Council is not working to make Seattle a better place to work and live.

Q2: Specifically, how would you collaborate with our members to address the city's current challenges while balancing the needs of a business community that drives economic opportunity?

I would have an open dialogue with the business community to make sure I know the needs of the business community. It is a two way street: we need to draw on the knowledge and expertise of the local business community to help solve problems in our local community, while as a community we need to help our local business community grow and prosper. Without strong local communities, we do not have people to start, run, and work for Seattle businesses, but without a strong Seattle business community we do not have a city people can live in.

Many of the city's current challenges are also challenges for our business community and its workers -- workforce housing, visibly unhoused people, climate action, childcare, transportation. The business community and the city are not siloed off from each other. We need to work together to address these problems.

I will set up regular meetings with representatives from the business community to understand how to tackle these challenges. I would love to hear your ideas on the best ways I can make myself available to understand what you believe is the best way to help local businesses to grow and drive economic opportunity.